MEETING OF THE BOARD OF TRUSTEES

SEPTEMBER 19, 2024 TABLE OF CONTENTS

| Agenda | 2 |
|-------------------------------|-------|
| Senior Minister's Report | 3-7 |
| August Board Meeting Minutes | 8-10 |
| Statistical Report for August | 11 |
| August Attendance | 12 |
| Finance Committee Minutes | 13-14 |
| Income Statement | 15-16 |
| ESG Introduction | 17-26 |



First Universalist Church of Minneapolis Board of Trustees Meeting September 19, 2024 6:30 - 9:00 pm

First Universalist Church

Cummins Room & **Zoom** (multiplatform)

| Start | Duration | Topic | Lead |
|---------|----------|--|--------------------|
| 6:30 PM | 5 | Call to Order | Jeff |
| | | Lighting the Chalice May this flame that burns before us light our way, informed by the wisdom of leaders gone before, and inspired by the trust that we have been given as stewards of this Church. May we have vision, compassion, and courage as we serve this congregation now and for the generations to come. | All |
| 6:35 PM | 5 | Agenda Approval | Jeff |
| 6:40 PM | 20 | Executive Session Somatic Grounding Spiritual Community Building | Sarah? Jen/Arif |
| 7:00 PM | 5 | Consent Agenda Approval of August meeting minutes Approval of the following Congregational Dates: - Mid-year Meeting: February 2, 2025 - Annual Meeting: June 8, 2025 Monitoring: Acceptance of attendance and membership numbers & trends Monitoring: Acceptance of staff and significant volunteer changes Monitoring: Staff & Volunteer grievances Monitoring: Protection of assets | All |
| 7:05 PM | 10 | Staff Work Plan | Jen |
| 7:15 PM | 10 | Congregational Safety/Harrassment Restraining Order | Jen |
| 7:25 PM | 20 | Finance Committee Report | Marc |
| 7:45 PM | 10 | Stewardship Committee Report | Emily, Emily |
| 7:55 PM | 10 | Break | |
| 8:05 PM | 10 | Governance Committee Report | Lou, Sarah |
| 8:15 PM | 15 | 2025 Restated UU Org Retirement Plan Document - Discussion - Vote on Adoption Motion | Jeff/All |
| 8:30 PM | 10 | Board Visibility - Next Steps | Matt, Emily |
| 8:40 PM | 10 | MidAmerica Lay Leader Training for Fall 2024 | Jeff, All |
| 8:50 PM | 10 | Gratitudes | All |
| 9:00 PM | | Adjourn | |

Roles, responsibilities, and resources for Board Members

JOB DESCRIPTION: First Universalist Board of Trustees

Church Bylaws

Governing Policies Handbook

2023-24 Monitoring Schedule

Senior Minister Board Report Prepared by Rev. Jen Crow September 12, 2023

I. Spiritual Reflection

My dear friend the Rev. Nancy McDonald Ladd spoke at the convocation ceremony this fall at Meadville Lombard Theological School, a Unitarian Universalist seminary where Dr. Glen Thomas teaches worship design and I serve on the Board. She said this -

"For those of us committed to addressing the existential alienation and atomization of these times - the building of a community can in fact be both. A place where everyone, everyone has the agency to create. And a place where everyone, everyone, has the space to encounter meaning in the most intimate and enduring ways. A place where no single person, including and especially the leader, is the creator alone - but all are created by the act of choosing one another over and over again.

The congregation - and the community itself - is not a delivery mechanism for goods and services. It is a collective artwork that only happens if the people, together, have the agency to create, the spiritual grounding to sustain it, and the humility to be transformed by one another in so doing."

As the people of First Universalist practice Beloved Community among and beyond, where and how are you finding spaces where you:

- have the agency to create it (creative interiority)
- the spiritual grounding to sustain it (devotional connectivity), and/or
- the humility to be transformed by one another (covenanted, accountable community)?

II. Monitoring Items

A. Attendance and Membership Numbers - see included documents

B. Staff and Volunteer Changes

As Liz Farmer, our Membership Coordinator, has been out on parental leave, we've been grateful to Rachel Rott, our Communications Assistant, who has been stepping in to fill many of Liz's responsibilities. Please extend a special thank you to Rachel!

While it is too many folks to thank individually in this format, we are beyond grateful for the 80+ volunteers in our Religious Education program who are supporting our children, youth, and families in their spiritual development. Thank you to the whole staff of our Children, Youth, and Family Ministries team (Allison Connelly-Vetter, Hirut Hedge, Tami Eschult, and Claire Tralle) for recruiting and supporting these volunteers in their shared ministry.

This fall will see a leadership transition in the choir. Dr. Glen Thomas has recently announced the conclusion of Paolo Debuque's role as Artistic Director of the choir as he embarks on his doctoral journey and begins his new position at St.

Olaf College. While Paolo's contract has ended, the collaborative work and vision we've built will continue, and Dr. Glen Thomas will be stepping in as the conductor to guide us forward.

C. Staff/Volunteer/Congregant Grievances

There have been no volunteer or congregant grievances.

D. Protection of Assets

The church has all relevant insurance policies in place and paid to date.

E. Strategic Plan, i.e. Staff Workplan

Twice a year, in September and February, the staff share their current workplan and progress toward achieving it with the Board. In these conversations, the Board is monitoring whether the annual workplan is a reasonable interpretation of the visionary goals, and whether reasonable progress is being made toward their achievement. This is year one of five with our new visionary goals.

You can view the current staff workplan here:

■ 2024-2025 Work Planning - First Universalist Church.pdf

III. Information Items

Congregational Safety

Harassment Restraining Order

A <u>harassment restraining order</u> was granted to Rev. Jen Crow on September 5th, limiting the church's neighbor, Allison Figus, from contact with any employees at the church and from being on the church grounds for 2 years.

Safety Team

Several members of the church have volunteered to be a part of a newly forming Safety Team that will focus on developing and implementing policies and practices that support us in keeping our community safe within and beyond the walls of the church, in alignment with our commitments to racial justice, shared responsibility, and community safety. Rev. Jen will convene this team to begin its work in October, utilizing resources from the UUA and in relationship with local UU and interfaith congregations.

New Guidelines for Care of Staff

Dear staff,

As I said at our staff meeting this week, we are implementing some new policies and practices to better support staff when they experience harassment and/or identity-based hate at work. Our new practices and policies include additional support in the following ways:

 affected staff may request 1-3 days of additional PTO from their supervisor, up to \$200 of reimbursement expenses (see Brad for guidelines and procedures), and additional work from home options for 2 weeks after the incident or until the situation is resolved

Using our recent experience of our neighbor, coming into the building and yelling racially based hate as an example - several of our staff of color experienced racially based harassment and hate directly, all of our staff of color experienced racially based harassment indirectly, and all of us are impacted. The options listed above are available to all of our staff of color following the incident with our neighbor - and if you are not a staff person of color and you experienced harassment in this situation and would like to access these additional supports, please check in with your supervisor. Supervisors, please make sure that the staff you supervise are aware of these new supports and encourage them to use them.

Thank you to all of you who brought ideas forward and helped to shape these new ways of supporting each other, especially Dr. Glen Thomas and Rev. Ashley. In gratitude.

Rev. Jen

Paying for Health Insurance - New Information

From the UUA Office of Church Staff Finances:

Whether your congregation offers the UUA Health Plan, a different group health plan, or no health plan, you might choose to help employees pay for insurance they get from other sources, such as through a spouse, an individual plan, or Medicare.

The Affordable Care Act changed the rules about reimbursing for other insurance. In the early days of the ACA, our team did research, got clarifications from legal counsel, and created guidance for congregations. But over the past year (nearly a decade later), not only were we finding our longstanding guidance hard to verify, we discovered information to the contrary. So we consulted with an employee benefits attorney. Our new understandings necessitated that we change our guidance substantially. In short, here's a rule that you can apply to any form of other health insurance:

The simplest, most legally compliant way to help employees pay for health insurance from another source is to *increase their taxable income*.

This approach comes with two very important and related caveats:

- 1. The increase cannot be contingent upon the employee's purchase of coverage.
- 2. You cannot require substantiation of the premium expense.

In other words, you wouldn't be reimbursing based on employees' actual costs. We recognize that this may run counter to your current protocol. We don't take a position on whether you should or shouldn't help employees pay for insurance obtained through other sources. But if you do so, we urge you to establish a clear, transparent, equitable – and *legal* – policy.

More information is available <u>here.</u>

Current policies and practices regarding health insurance at First Universalist are as follows:

From the Employee Handbook

Health Insurance

A. All permanent employees whose base hours total 1300 hours or more per year are eligible to join the church's health insurance plan on the first day of employment. Employees must enroll in this coverage within 30 days of employment. After initial enrollment period expires, employees must wait for open enrollment (or a qualifying event) and may be subject to proof of health requirements.

B. The church pays 100% of the premium for full-time employees (40 hours per week). The church pays a pro-rated rate for part-time employees who work 1560 hours or more per year. The employee is responsible for the remaining premium, which will be deducted from each paycheck on a pre-tax basis.

C. Employees who choose to join the church's health insurance program may also enroll family members in the program. The employee pays the full premium for spousal and dependent coverage.

Current practice has been to reimburse employees who opt for health insurance through a spousal or family plan not provided by the church for the pre-tax cost of their coverage, not to exceed the cost of retaining health insurance through the plan provided by First Universalist.

With this new information from the UUA, First Universalist's policies and practices will now be as follows:

For full time (30hrs/wk or more) employees eligible for enrollment in the health insurance plan provided by the church who choose not to enroll in First Universalist's health insurance plan, these employees may opt to receive an increase in taxable compensation equivalent to 50% of the cost of the premium should they enroll in First Universalist's health insurance plan.

UUA Retirement Plan Restatement Process

On August 12th, the UUA Board approved the restated Plan document with an implementation date of January 1, 2025. In addition to introducing updates to comply with recent changes in federal law, the restatement makes the Plan easier to administer by our nearly 600 participating employers and incorporates changes designed for greater equity. All participating employers will need to adopt the newly restated Plan document, submit new Employer Participation Agreements, and confirm that current staff data is up-to-date prior to implementation.

The UUA has let us know that there are some steps we need to follow to remain enrolled in the UUA Retirement Plan.

Step 1: Have your Board adopt the 2025 Restated UU Org Retirement Plan Document.

As soon as you are able, place the restated Plan Document adoption on the agenda for your next Board meeting (September/October meeting). You may share any of the resources provided below with your Board so that they will be prepared to adopt the restated Plan. Please have your board review the resources and if they have questions, reach out to retirementplan@uua.org so that we can make sure they have all of the information that they need.

- <u>Sample Board Resolution</u>. Follow the link contained in the bolded blue text to view a Sample Board Resolution.
- 2025 Restated UU Org Retirement Plan Document (89 pages, PDF): Follow the link contained in the bolded blue text to view the updated Plan document.
- <u>Summary of Changes</u>: Follow the link in the bolded blue text to view a Summary of Changes.

| First Universalist Church of Minneapolis |
|--|
| Board of Trustees Meeting |
| August 15, 2024 |
| 6:30 - 9:00 pm |
| First Universalist Church |
| Cummins Room & Zoom (multiplatform) |

| | | Торіс | Lead |
|---------|----|--|-----------------|
| 6:30 PM | 5 | Call to Order In Attendance: Jeff S, Marc G, Emil W, Emily B, Cathy G, Lou Q, Sarah H (partial), Matt K Absent: Ilo L | Jeff |
| | | Lighting the Chalice May this flame that burns before us light our way, informed by the wisdom of leaders gone before, and inspired by the trust that we have been given as stewards of this Church. May we have vision, compassion, and courage as we serve this congregation now and for the generations to come. | All |
| 6:35 PM | 5 | Agenda Approval | Jeff |
| 6:40 PM | 60 | Community Building | Jen/Arif/Ashley |
| | | IDI (Purpose Outcome Process) | |
| | | Understand why we are doing something Beloved Community is an experience of no racism, hatred. Everyone has what they need through love. Different people can come together in respect and care. We need to understand our cultures to come together. Communities will become more diverse over time. Move from self to others to church | |
| | | Small group-purpose of Church in your life/Purpose of IDI in your life/Purpose of IDI in Church) | |
| | | Can we get 300 congregants to take the IDI this year How do we move on the developmental continuum and move us closer to beloved community | |
| | | We will book 9/11 for a Board IDI meeting 7-8pm | |

| 7:40 PM | 5 | F: | |
|---------|----|---|--------------|
| 7.4011 | 3 | Finance Committee Report | Marc |
| | | Marc reported on the financial health of the church through May, 2024. Marc estimates we would end the | |
| | | fiscal year between a \$30K deficit to a \$30K surplus over | |
| | | the 2023/2024 fiscal year. Marc moved that Cameron Smitter become a member of | |
| | | the finance committee. Approved. | |
| 7:45 PM | 10 | Governance Committee Report | Lou, Sarah |
| | | Lou gave an overview of Jen's review which is in process. Also, we want to establish a consistent method for reviewing ministers. | |
| 7:55 PM | 10 | Stewardship Committee Report | Emily, Emily |
| | | Emily B. talked about the leadership retreat. Martha | |
| | | Moriarity talked about IDI. Liz Loeb also presented. The Stewardship Committee has requests for the Board | |
| | | to have purpose statements. Questions for the Board: | |
| | | How do we ensure more congregants take the IDI? How do we get more involvement so congregants feel | |
| | | connected? | |
| | | Get a volunteer coordinator to help organize involvement in the church. Discussion of this role being a volunteer | |
| | | position. | |
| | | The Stewardship Committee will be a source of ideas for the Board. | |
| | | Address connecting the communication of what's | |
| | | happening in the church. | |
| 8:05 PM | 10 | | |
| 8:15 PM | 20 | Initial Discussion on Annual Work Plan | Jen |
| | | A transition year moving from the last goals to the new | |
| | | goals. How the staff will connect their work with the | |
| | | goals. A 3-5 year plan. Then, broken down to the 2024/2025 plan. | |
| | | | |
| 8:35 PM | 20 | Proposed Goals for Year | All |
| | | Will move to September Board Meeting | |

| 8:55 PM | 5 | Consent Agenda Approval of June meeting minutes Monitoring: Acceptance of attendance and membership numbers & trends Monitoring: Acceptance of staff and significant volunteer changes Monitoring: Congregant grievances Monitoring: Staff & Volunteer grievances Monitoring: Treatment of staff - job descriptions and position criteria Monitoring: Staff grievance procedure Monitoring: Treatment of volunteers Approved | |
|---------|---|---|-----|
| 9:00 PM | 5 | Gratitudes | All |
| 9:05 PM | | Adjourn | |

Statistical Report for August 2024 Board Meeting September 19, 2024

MEMBER MEMORIAL SERVICES: 0

MEMBER MARRIAGES/SERVICES OF COMMITMENT: 0

MEMBERS FOR APPROVAL: 0 - Membership class in November, new member ritual

November 17

MEMBERS REINSTATED: 0

MEMBERS FOR REMOVAL: 0

CHILDREN DEDICATED:

| Corinne Elizabeth Slembarski |
|------------------------------|
| Thomas Preller Holtzclaw |
| Michael Preller Holtzclaw |
| Mae Preller Holtzclaw |
| Iona Claire Taylor-Hickman |

Total members as of the last meeting: 991

To be added: 0

To be removed: 0

TOTAL MEMBERS: 991

| August Att | endance | | | | | | | | |
|---------------|-----------------------|----------------------------|-------------|------------|------------|-----------------------|----------------------------|--------------|------------|
| | | | | 2024 | | | | | 2023 |
| Adults | Sun. 10a Sanctuary | Sun. 10a Livestrea m | YouTube | Totals | | Sun. 10a Sanctuary | Sun. 10a Livestrea m | YouTube | Totals |
| 1st week | 123 | 32 | 23 | 178 | 8/5/2024 | 126 | 32 | 105 | 263 |
| 2nd week | 139 | 23 | 46 | 208 | 8/21/2024 | 79 | 39 | 60 | 178 |
| 3rd week | no slip | n/a | 17 | 17 | 8/21/2024 | 250 | - | 67 | 317 |
| 4th week | 163 | n/a | 48 | 211 | 09/03/2024 | 120 | 35 | 72 | 227 |
| 5th week | | | | | | | | | |
| Monthly Total | 425 | 55 | 134 | 614 | | 575 | 106 | 304 | 985 |
| Average for | | 18.333333 | | | | | 35.333333 | | |
| August | 106.25 | 33 | 33.5 | 153.5 | | 143.75 | 33 | 76 | 246.25 |
| RE | | | | | | | | | |
| 1st week | | | | 0 | | | | | 0 |
| 2nd week | | | | 0 | | | | | 0 |
| 3rd week | | | | 0 | | | | | 0 |
| 4th week | | | | 0 | | | | | 0 |
| 5th week | | | | 0 | | | | | 0 |
| Monthly Total | | | | 0 | | | | | 0 |
| Average for | | | | | | | | | |
| August | | | | 0 | | | | | 0 |
| Combined | | 18.333333 | | | | | 35.333333 | | |
| Average | 106.25 | 33 | 33.5 | 153.5 | | 143.75 | 33 | 76 | 246.25 |
| Notes | 142: Averag | ge excluding | 3rd week wi | th no slip | | youtube vie | ws rercorded | d 9/11/23 at | 11:30 a.m. |

First Universalist Church of Minneapolis Finance Committee Meeting Minutes September 12, 2024 6:00-7:30 pm

Members present: Marc Gorelick, Julie Most, Dick Niemiec, Cameron Smither

Staff present: Jen Crow

Stewardship liaison present: none

Meeting convened at 6:00 pm

- 1. Chalice Lighting
- 2. Minutes from the prior meeting were approved
- 3. FY 2023-24 financial results were reviewed.
 - a. Final result was a deficit of \$35,697, vs. a budget of just over \$100,000, or \$64,500 better than budgeted. Total revenue was \$99,634 better than budgeted, while overall expenses were \$41,676 greater than budgeted (2.6% variance).
 - b. Total support for June was approximately \$60,000 less than budgeted, likely because of the change from modified cash accounting method to accrual accounting method. Prepaid pledges received in June will be reflected in FY 2024-25 income.
 - c. The expected Employer Retention Credit (federal funds related to COVID) was not received in the prior fiscal year. Communication with other churches suggests they have also experienced delays and we continue to anticipate receiving those funds. These were not included in the annual operating budget; rather, they will be applied to replenish reserves when received.
 - d. Brad and Jen reported no concerning budget "red flags" entering the new fiscal year.
- 4. Stewardship update. Jen noted that the Stewardship Team held a retreat over the summer. Lots of energy coming out of that. Areas of focus for 2024-25 include continuing to encourage multi-year pledges, now concentrating on mid-level donors; outreach to families with children in RE; planning for a fund-raising event in the coming year.
- 5. Socially responsible investments. Following up on a request from the Board, we spoke with our investment advisors at Accredited to understand better what was included in "socially responsible investing" or ESG, and specifically if we can exclude investments in fossil fuel companies.
 - a. There are basically 3 options for ESG:
 - i. Core funds: Index-based funds that exclude the following: civilian firearms, controversial weapons, tobacco, oil sands, thermal coal
 - ii. Advanced funds: More restrictive index-based funds that exclude the following: adult entertainment, alcohol, gambling, tobacco, civilian firearms, controversial weapons, conventional weapons, nuclear weapons, fossil fuels, nuclear power, palm oil, GMO, for-profit prisons, predatory lending
 - iii. Separately managed accounts: essentially allows you to set up your own mutual fund with personalized screening criteria
 - b. ESG funds are available in all main market sectors (i.e., foreign; domestic large, mid, and small cap; fixed)

- c. Advanced funds have fewer stocks, thus greater volatility compared with broad index funds. However, performance over past few years has been similar between core and advanced funds, with no systematic pattern of under- or over-performance.
- d. Accredited management fees are the same for both; internal management fees are slightly higher (0.11% on average; for our total portfolio of \$3M, assuming 65% equity and 35% fixed income, this would equate to an estimated \$2100 per year additional expense)
- e. Finance committee recommendation:
 - To simplify investments and possibly reduce management fees, all First Universalist funds (Legacy, Foundation, Cummins, Reserves) should be managed as a single fund, while maintaining accounting segregation
 - ii. As a trial, request that 100% of our equity investments be placed in advanced ESG funds as described above for the current fiscal year
 - iii. Finance Committee to draft a policy to guide future requests for specific ESG investment exclusions

| Meeting adjourned at 7:10 pm | |
|------------------------------|--|
| Respectfully submitted, | |
| Marc Gorelick, Treasurer | |

First Universalist Church of Minneapolis Income Statement

Operating Budget

| | Actual 07/01/2023 to 06/30/2024 | Budget 07/01/2023 to 06/30/2024 | Variance | Annual Budget 07/01/2023 to 06/30/2024 |
|-----------------------------|---------------------------------------|---------------------------------------|---------------|--|
| Revenues | | | | 10 00,00,101 |
| Support | | | | |
| Annual Giving | \$1,042,247.22 | \$1,049,750.00 | (\$7,502.78) | \$1,049,750.00 |
| Donations/Fundraising | \$412,461.56 | \$293,750.00 | \$118,711.56 | \$293,750.00 |
| Total Support | \$1,454,708.78 | \$1,343,500.00 | \$111,208.78 | \$1,343,500.00 |
| Earned Revenue | | | | |
| Service/Rental Income | \$98,342.12 | \$103,000.00 | (\$4,657.88) | \$103,000.00 |
| Investment Income | \$35.59 | \$0.00 | \$35.59 | \$0.00 |
| Other Income | \$4,048.09 | \$11,000.00 | (\$6,951.91) | \$11,000.00 |
| Total Earned Revenue | \$102,425.80 | \$114,000.00 | (\$11,574.20) | \$114,000.00 |
| Total Revenues | \$1,557,134.58 | \$1,457,500.00 | \$99,634.58 | \$1,457,500.00 |
| Expenses | | | | |
| Personnel Expenses | \$1,206,855.00 | \$1,205,464.00 | (\$1,391.00) | \$1,205,464.00 |
| Administrative Expenses | \$169,509.70 | \$145,900.00 | (\$23,609.70) | \$145,900.00 |
| Program Expenses | \$77,764.39 | \$80,000.00 | \$2,235.61 | \$80,000.00 |
| Building & Grounds | \$121,518.43 | \$116,800.00 | (\$4,718.43) | \$116,800.00 |
| Other Expenses | \$23,693.12 | \$9,500.00 | (\$14,193.12) | \$9,500.00 |
| Total Expenses | \$1,599,340.64 | \$1,557,664.00 | (\$41,676.64) | \$1,557,664.00 |
| Investment Activity | | | | |
| Realized Losses | (\$161.58) | \$0.00 | (\$161.58) | \$0.00 |
| Unrealized Losses | (\$12,600.12) | \$0.00 | (\$12,600.12) | \$0.00 |
| Dividends & Interest | \$1,602.11 | \$0.00 | \$1,602.11 | \$0.00 |
| Realized Gains | \$63.89 | \$0.00 | \$63.89 | \$0.00 |
| Unrealized Gains | \$17,604.71 | \$0.00 | \$17,604.71 | \$0.00 |

First Universalist Church of Minneapolis Income Statement

Operating Budget

| | Actual 07/01/2023 to 06/30/2024 | Budget 07/01/2023 to 06/30/2024 | Variance | Annual Budget 07/01/2023 to 06/30/2024 |
|---------------------------|---------------------------------------|---------------------------------------|-------------|--|
| Total Investment Activity | \$6,509.01 | \$0.00 | \$6,509.01 | \$0.00 |
| | | | | |
| NET SURPLUS/(DEFICIT) | (\$35,697.05) | (\$100,164.00) | \$64,466.95 | (\$100,164.00) |



ESG Introduction

ESG Portfolio Integration



SUMMARY

- Strategies that incorporate various Environmental / Social / Governance (ESG) factors into the investment process have gained significant traction in recent years due to investor demand
- Advances in this area have led to the introduction of offerings that better reflect the broad investment characteristics of different segments of the market
- A significant factor in ESG investing is separating the marketing from the substance of any particular offering, and understanding what these investments do – and do not – provide

ESG Portfolio Integration



INDEX-BASED INVESTMENT OPTIONS

- Many actively-managed funds that utilize some type of ESG characteristics into their investment process are available
- Historically, however, we have encountered issued of subjectivity, including differing definitions of what encompasses ESG, and how those criteria may change or be applied in the future
- In recent years, more index-based ESG options have become available, that provide predetermined criteria by which the indexes, and funds, are constructed

ESG Portfolio Integration



Implementation Options

Investment strategies that incorporate an Environmental, Social, & Governance (ESG) methodologies can be built to screen out companies involved in certain controversial business activities, to prioritize companies with higher ESG ratings within their industries, or to incorporate a combination of the two approaches.

Core ESG Scoring & Screening Advanced ESG
Scoring &
Screening

Custom Menu via Separately Managed Accounts

Shared Attributes



Core ESG Scoring & Screening

Advanced ESG Scoring & Screening

Core & Advanced Options:

Built entirely of passive, indexed ETFs

Incorporate negative screens on sectors / business activities

Incorporate ESG scoring attributes from index provider MSCI

Allocation weighting constraints based on broader index

| | \sim | - | - | ٠ | |
|----|--------|----|----|-----|----|
| M. | 31 CH | ES | GS | 100 | re |

| Environment Pillar | | | Social Pillar | | | | Governance Pillar | | |
|--|----------------------------|----------------------------------|--|------------------------------------|-------------------------------------|---------------------------|---|-------------------------|-----------------------|
| Climate Change | Natural Capital | Pollution & Waste | Env. Opportunities | Human Capital | Product Liability | Stakeholder Opposition | Social Opportunities | Corporate Governance | Corporate Behavior |
| Carbon Emissions | Water Stress | Toxic Emissions & Waste | Clean Tech | Labor Management | Product Safety & Quality | Controversial Sourcing | Access to Communication | Board | Business Ethics |
| Product Carbon Footprint | Biodiversity & Land Use | Packaging Material & Waste | Green Building | Health & Safety | Chemical Safety | Community Relations | Access to Finance | Pay | Tax Transparency |
| Financing Environmental Impact | Raw Material Sourcing | Electronic Waste | Renewable Energy | Human Capital Development | Consumer Financial Protection | | Access to Health Care | Ownership | |
| Climate Change Vulnerability | | | | Supply Chain Labor Standards | Privacy & Data Security | | Opportunities in Nutrition & Health | Accounting | |
| Companies are scored on criteria specific to their sector and industry, and relative to their peers. | | Responsible Investment | | | | | | | |
| Corporate Governance factors are universally applied. Key Issues selected for the Soft Drinks Sub Industry (e.g. Coca Cola) | | | Insuring Health & Demographic Risk | | Universal Key I | ssues applicable | to a <mark>l</mark> 2industries | | |

Core ESG Investment Fund Construction





Core options are less restrictive, and screen out fewer sectors entirely.

Advanced ESG Investment Fund Construction



| Adult entertainment | Civilian firearms | Fossil fuels | For profit prisons |
|---------------------|-----------------------|---------------------------------------|--------------------|
| Alcohol | Conventional weapons | Nuclear power | Predatory lending |
| Gambling | Controversial weapons | Palm oil | |
| Tobacco | Nuclear weapons | Genetically modified organisms (GMOs) | |

Advanced options are more restrictive, screening out the businesses above, and therefore can expect greater deviation relative to the broad traditional market.

ESG Fund Performance Comparison



| Asset Class | Symbol | Description | 2020 Return | 2021 Return | 2022 Return | 2023 Return | 2024 YTD Return |
|---------------------------------------|--------|--|-------------|-------------|-------------|-------------|-----------------|
| Foreign Stock Holdings | ESGD | iShares ESG Aware MSCI EAFE ETF | 8.2% | 11.8% | -15.1% | 18.6% | 10.0% |
| Foreign Stock Holdings | DMXF | iShares ESG Advanced MSCI EAFE ETF | | 10.9% | -19.2% | 20.6% | 11.3% |
| | | Broad Foreign Equity Index | 7.6% | 11.5% | -14.4% | 18.4% | 9.8% |
| Large Domestic/Foreign Stock Holdings | USXF | iShares ESG Advanced MSCI USA ETF | | 27.1% | -21.2% | 31.7% | 21.8% |
| Large Domestic Stock Holdings | DSI | iShares MSCI KLD 400 Social ETF | 20.9% | 31.3% | -21.7% | 28.5% | 17.2% |
| Large Domestic Stock Holdings | SUSA | iShares MSCI USA ESG Select ETF | 24.7% | 30.4% | -21.4% | 23.9% | 16.9% |
| Large Domestic Stock Holdings | ESGU | iShares ESG Aware MSCI USA ETF | 22.5% | 26.9% | -20.3% | 25.8% | 17.8% |
| | | Broad Large Domestic Equity Index | 18.4% | 28.8% | -18.2% | 26.3% | 18.5% |
| Small Domestic Stock Holdings | ESML | iShares ESG Aware MSCI USA Small-Cap ETF | 19.6% | 19.3% | -17.3% | 17.3% | 7.0% |
| | | Broad Small Domestic Equity Index | 20.0% | 14.5% | -20.5% | 16.8% | 7.8% |
| Fixed Income / Bond Holdings | EAGG | iShares ESG Aware US Aggregate Bond ETF | 7.4% | -1.3% | -13.6% | 5.6% | 3.0% |
| | | Broad US Bond Index | 7.6% | -1.8% | -13.2% | 5.6% | 2.8% |

Customization via Separately Managed Accounts



- All ESG Fund/ETFs are fixed, all-or-nothing approaches
- Separately Managed Accounts offer an alternative
 - Direct Index strategies may be customized with specific ESG criteria and restrictions

Parametric Responsible Investing Screen Menu



INSTRUCTIONS: Please select any combination of screens to apply to your account and enter your account information below. Only securities that pass the screens, based on Parametric's definition, will be eligible for investment. You should review the definitions on pages 3 through 6 to ensure the selected screens meet your criteria. Please note that all ESG research data covers at least the MSCI ACWI Index universe and in many cases is more extensive. Completeness depends on company reporting that may be limited in some cases, giving rise to occasional gaps in coverage, particularly for small emerging- or frontier-market companies, or companies with immaterial levels of involvement. All are available as part of the standard management fee unless noted otherwise.

ESG screens currently available

| Mark √ | | Tracking error ¹ | Mark ✓ | |
|----------|--|-----------------------------|--------|-------------|
| Screen p | ackages | | Social | |
| | Animal Welfare | 2.20% | | Abortion F |
| | Environmentally Conscious | 1.00% | | Adult Ente |
| | Gender Lens | 1.80% | | Alcohol |
| | Racial Justice | 1.80% | | Animal Tes |
| Faith-ba | sed | | | Animal |
| | Baptist Values | 0.40% | | Animal |
| | FFV Catholic Values (+0.05% fee) ² | 1.20% | | Cannabis F |
| | The Church of Jesus Christ of Latter-day Saints Values | 1.60% | | Child Labo |
| | JLens Jewish Values & Advocacy (+0.05% fee) ² | 0.80% | | Contracept |
| | Methodist Values | 0.60% | | Ex-Iran |
| | Shariah Compliance | 4.70% | | Ex-Sudan |
| Environm | nent | | | Ex-Syria |
| | Carbon Emissions Intensity | 0.20% | | Fur |
| | Environmental Controversies | 0.40% | | Gambling |
| | Factory Farming | 0.20% | | Human Rig |
| | Fossil Fuel Free | 0.90% | | Human Tra |
| | Fossil Fuel Reserves—All | 0.70% | | Labor Righ |
| | Oil Sands Reserves | 0.40% | | Opioid Cor |
| | Shale Oil & Gas Reserves | 0.60% | | Pork |
| | Thermal Coal Reserves | 0.30% | | Predatory |
| | Genetic Engineering | 0.10% | | Private Pri |
| | Nuclear Power | 0.30% | | Pro-Israel |
| | | | | Stem Cell |
| Governar | nce | | | Tobacco |
| | Board Gender Diversity | < 0.10% | | Weapons- |
| ESG | | | | Civilian |
| Lou | | | | Controv |
| | ESG Performance | 1.40% | | Convent |
| | | | | Workplace |

| Mark ✓ | | Tracking error ¹ |
|--------|--|-----------------------------|
| Social | | |
| | Abortion Providers & Abortifacients | 0.40% |
| | Adult Entertainment | < 0.10% |
| | Alcohol | < 0.10% |
| | Animal Testing—All | 2.00% |
| | Animal Testing, Pharmaceutical Only | 1.60% |
| | Animal Testing, Non-Pharmaceutical | 1.00% |
| | Cannabis Recreational | < 0.10% |
| | Child Labor | 0.30% |
| | Contraceptives | 0.60% |
| | Ex-Iran | 0.30% |
| | Ex-Sudan | 0.30% |
| | Ex-Syria | 0.10% |
| | Fur | 0.30% |
| | Gambling | 0.10% |
| | Human Rights Controversies | 0.50% |
| | Human Trafficking | 1.70% |
| | Labor Rights Controversies | 2.10% |
| | Opioid Controversies | 0.90% |
| | Pork | < 0.10% |
| | Predatory Lending | 0.10% |
| | Private Prisons | < 0.10% |
| | Pro-Israel | 0.40% |
| | Stem Cell | 1.30% |
| | Tobacco | 0.10% |
| | Weapons-All | 0.40% |
| | Civilian Firearms | < 0.10% |
| | Controversial Weapons | 0.40% |
| | Conventional Military Weapons | 0.30% |
| | Workplace Discrimination Controversies | 0.30% |